

Kandi Terry Brad Kranz NRG Energy, Inc.



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Challenges

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- At a price consumers can afford!
- Preserve reliability & resiliency.
- At a price consumers can afford!
- Fight the addiction to subsidies.
- Subsidies increase bills & decrease investment in Connecticut.
- The solution: competitive retail and clean energy markets.











NRG's goals are directly aligned with the goals of the Paris Climate Agreement and support Connecticut's commitment to the US Climate Alliance and goal of 80% decarbonization by 2050



Smart Decarbonization & Reliability The Affordable Future:



"all of the above" strategy decarbonization needs an Reliable & affordable deep

Affordability hinges on two things:

- Enabling consumers to respond through better retail markets
- 2 Using competitive clean energy markets to keep renewable costs reasonable

on gas when needed for reliability Burn natural gas smartly: rely (i.e., to "balance" the grid).



grow, enabled by rate design, state policies, renewables will also expanding) state RPS existing (and track strongly along consumer demand and targets. Distributed improving economics.

> support products providing critical grid demands while and manage peak (e.g. ancillaries).

weather-dependent renewables. This will demand-shift challenges customers and the grid provide value to penetrations of imposed by high can address capacity .

generating units with quick start fast ramping dual fuel technology to Modernize legacy balance intermittent renewables

We want to create an investment climate that supports the "Four Product Future."

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The Effects of A Subsidy-Dominated Market

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The Solution: A competitive clean energy market lowers carbon at a price consumers can afford.

All carbon-free technologies compete.
The lowest cost supplier wins.

No bailouts. No set-asides. Just clean.





 Joseph Bowring, Independent Market Monitor for PJM, May 1, 2017, in FERC Docket No. AD17-11-000. could be replaced by competition to receive subsidies."





Right to shop green



- Customers are increasingly demanding green options.
- Competitive markets enable customers to seek premium environmental outcomes.

Right to innovative products



- Legislative and regulatory uncertainty dries up investment in Connecticut.
- Consumers and the State lose out.
- A shrinking shopping cart of products
- Shortchanged CT's decarbonization goals

Right to quality service

- Today's competitive retail markets include best-in-class quality assurance and consumer protections.
- NRG's brands have some of the highest consumer satisfaction metrics.

Right to control your energy usage

 Help retail choice customers engage with their energy usage through:

-D-

- Real-time personal energy usage management tools
- Energy home infrastructure financing
- Renewable content
- Innovative bill structures (fixed total bills & retail demand response products)
- Survey after survey shows customers want increased choices.

Safe Harbor



- "potential" or "continue" or the negative of these terms or other comparable terminology. Such "outlook," "expect," "intend," "seek," "plan," "think," "anticipate," "estimate," "predict," "target," terminology such as "may," "should," "could," "objective," "projection," "forecast," "goal," "guidance," assumptions, known and unknown risks and uncertainties and can typically be identified by of the Exchange Act. These statements involve estimates, expectations, projections, goals, looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E In addition to historical information, the information presented in this presentation includes forwardof acquisitions or divestitures, and views of economic and market conditions financial performance and/or business results and other future events, anticipated benefits or costs revenues, income, indebtedness, capital structure, plans, expectations, objectives, projected forward-looking statements include, but are not limited to, statements about the Company's future
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